



ASIAKASTIETO GROUP PLC

CAPITAL MARKETS DAY 22 SEPTEMBER 2016

TODAY'S AGENDA

9.00	AT Future 2020 – Strategy Review Jukka Ruuska, CEO	
10.00	Measuring Company Reputation from Online Data Sami Kuusela, Co-founder, Underhood	
	Structuring the Unstructured – Taking Advantage of Data on the Inte Juho Muhonen, Co-founder, Futusome Oy	rnet
10.30	Coffee Break	
10.40	Asiakastieto's Borderless Online World Helena Kainulainen, Business Development Manager	
11.00	Credit Application and Decisioning as a Service Heikki Koivula, Deputy CEO and Head of Business Information	
11.20	Boost from Sales and Marketing Services Esa Kumpu, Director, Intellia Oy	
11.40	Strong Growth in the First Half of the Year – Financial Review Terhi Kauppi, CFO	
12.00	Networking lunch	



ASIAKASTIETO IN BRIEF

- One of the leading Finnish providers of business and consumer information services
- Products and services primarily used for risk management, finance and administration, decision-making and sales and marketing
- Largest customer industries include finance and banking as well as wholesale and retail sectors and expert services with an increased share
- Broad offering of services, including unique services in the Finnish market
- At the end of 2015, Asiakastieto employed 149 people
- Asiakastieto Group Oyj's shares are quoted on Nasdaq Helsinki Ltd since 27 March 2015



ASIAKASTIETO'S HISTORY

Asiakastieto started to use ADP

"When people began to live on credit"

Luottokontrolli Oy acquired Maksutieto Oy

Luottokontrolli Oy was formed to supply consumer credit information companies in business and credit information market

One of the leading

Technological advances enabled to develop even more scalability and automation in operations

Asiakastieto acquired Suomen Luottotietoosuuskunta

Sold to GMT
Communications
Partners

Sold to

Investcorp

Strong investments in consumer credit information business

More structured product and service development process

Asiakastieto
Group Oyj's
shares are quoted
on Nasdaq
Helsinki since 27
March 2015

1905/1912 1961 1985 1987 1988 1995 2000 2006 2008

Suomen

Asiakastieto Oy



2009 2015

Suomen Luotonantaja-

Tiedonantoyhdistys

were founded

yhdistys and Liikemiesten

PRODUCT AREAS

Business Information (BI)



 Risk management and general business information services which are mainly used by customers engaged in B2B activities.

Consumer Information (CI)



Risk management information and services regarding private individuals and real-estate, mainly used by customers engaged in B2C activities.

Customer Management (CM)



Services for the prospecting of potential customers as well as for sales and marketing purposes, mainly used by customers engaged in B2B activities.

Certificates and Analyses (CA)



 Credit rating certificates, company and industry analyses, and printed products concerning risk management information.

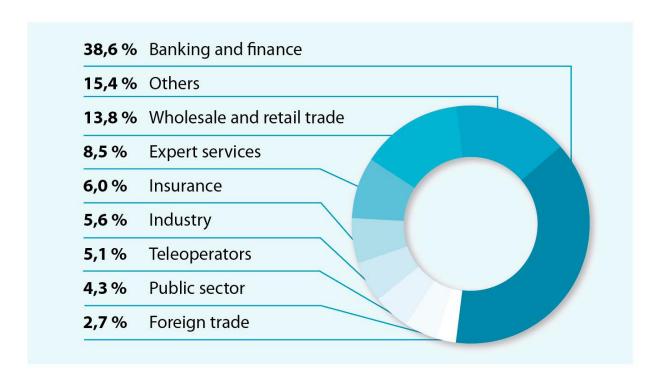


NET SALES BY PRODUCT AREAS



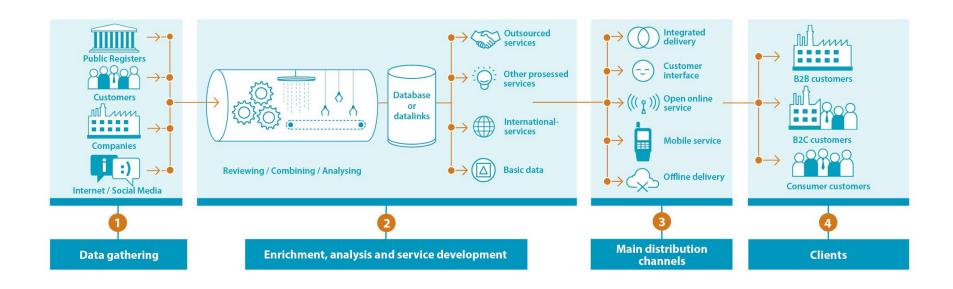


CLIENTS BY SECTOR



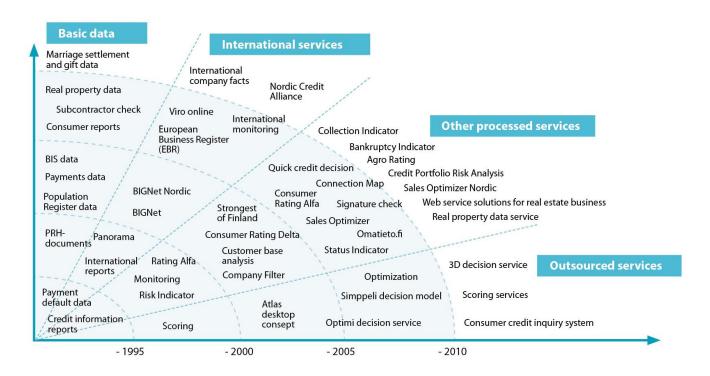


THE CORE OF ASIAKASTIETO'S BUSINESS OPERATIONS IS THE DATABASE



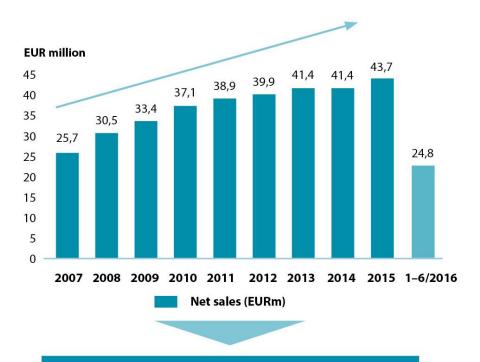


ASIAKASTIETO'S SERVICE DEVELOPMENT



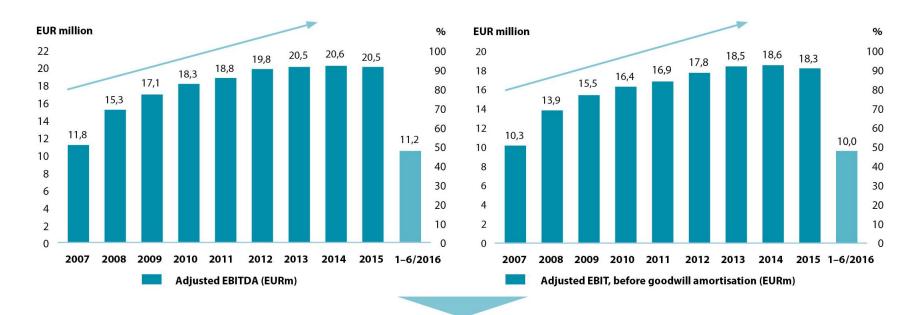


EXCELLENT TRACK RECORDIN NET SALES GROWTH





PROFITABILITY HAS BEEN VERY STABLE AND PROFITS HAVE GROWN STRONGLY

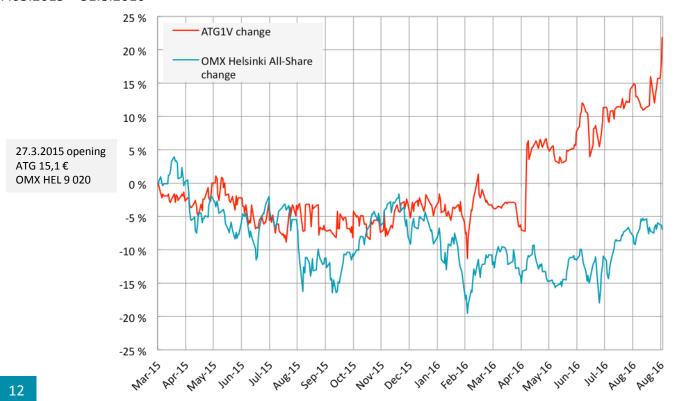


Stable margins and strong growth in adjusted EBITDA and adjusted EBIT before goodwill amortisation



SHARE PRICE DEVELOPMENT

27.03.2015 - 31.8.2016



31.8.2016 closing ATG 18,6 € OMX HEL 8 394

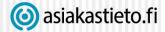




Asiakastieto CMD 2016

AT FUTURE 2020 – STRATEGY REVIEW

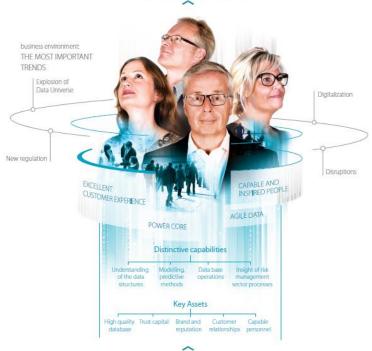
Jukka Ruuska, CEO 22 September 2016





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Best decisions easily

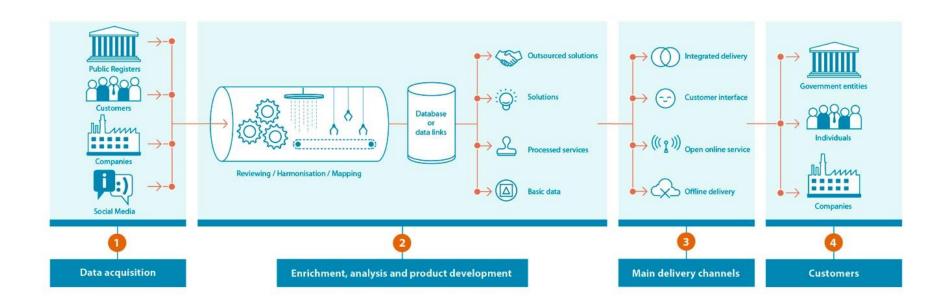




Transparency and trust



BUSINESS MODEL

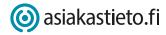




ASIAKASTIETO ON ONE PAGE

Growth from data driven scalable digital services Transparency and trust **Best decision easily** What: How: **Power Core** People **Customer Experience** Agile* Data **Distinctive Capabilities Key Assets Explosion** Digitali-Globali-New of Data Regulation zation zation Universe

We love data!





AT Future 2020

AT Future 2020

Vision

Best Decisions Easily.

Distinctive Capabilities

Understanding of the Data Structure

High Quality Database

Modelling, Predictive Methods

Data Base Operations

Insight of Risk Management Sector Processes Best decisions easily



Distinctive capabilities

Key Assets

High quality Trust capital Brand and Customer Capable

of the data

Customer Relationships

Brand and Reputation

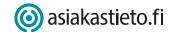
Capable Personnel

Mission

Trust Capital

Transparency and Trust.

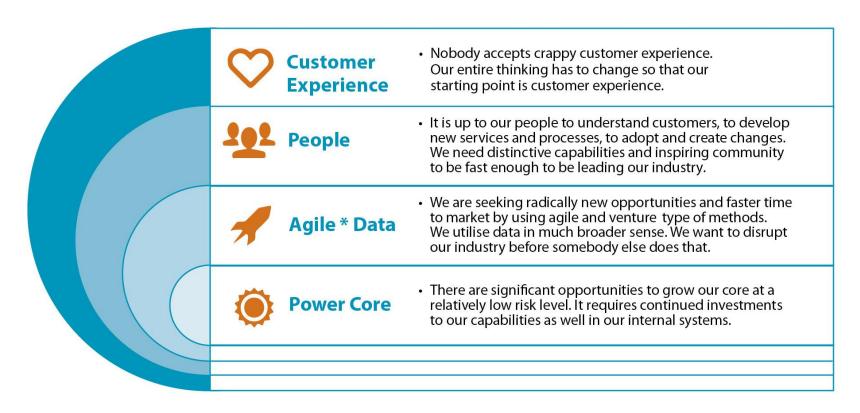
n Transparency and trust



management sector processes

Key Assets

STRATEGIC THEMES AND THEIR RATIONALE





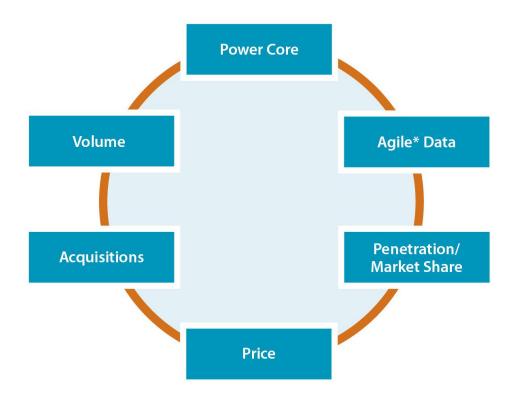
LONG-TERM GROWTH TARGET

Financial targets	
Growth	Achieve 5 to 10 percent annual average growth in net sales (Achieve 4 to 9 percent annual average growth in net sales)





ASIAKASTIETO GROWTH FORMULA





POWER CORE

What	How	Examples	Ро
Tapping the white space	Improving time to market, customer involvement in development	Positive data, collection scoring	3
Digitalisation of processes	Accelerate development and sales	Decisioning, application management, collateral management	3
Leveraging existing capabilities	Entering data intensive processes by leveraging data and modelling	Churn management, fraud	2
Increasing penetration in underpenetrated segments	SME: new offering structure, marketing automation D-t-C: New platform, partnering	Number of registered users, number of unique visitors	2
Crossborder offering	Finalising the offering, marketing	Freemium, our new offering	2
Sales and marketing related services	Creating critical mass for development and sales	Lead generation	3
Regulation as a source for competiviness for our customers	Development of compliance services suite	PEP, KYC, Privacy Regulation	2



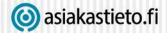
AGILE * DATA

What	How	Examples	Pot
Enhancing data collection capabilities and accessing new data sources	New technologies, channels, incentive structures, responding to new customer needs	Mappi (payment data), internet data crawling	2
Services based on new data sets	Proximity to customers	ESG	3
New digital services	Experimentation (AT Data Lab), ecosystem	New processes to be digitalised, machine learning applications	3
Internationalisation	Scaling a potential spearhead regionally or internationally	1- 2 in sight	?

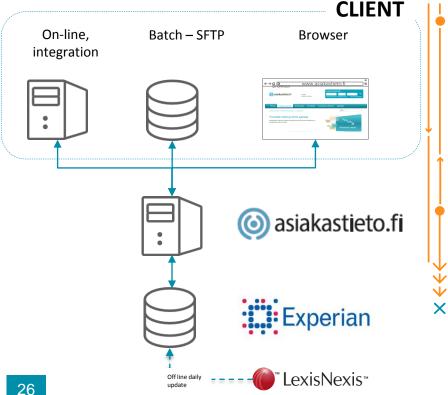




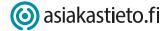
PEP (politically exposed person) AND SANCTION LIST -service



PEP & SANCTIONS SERVICE

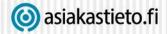


- What: Know Your Customer, including check PEP and Sanction lists. If a hit, internal escalation and risk-based assessment
- **Why**: required by the law, Act on Detecting and Preventing Money Laundering and Terrorist Financing
- Who: especially financial sector but also other industries
- **Existing solutions**: "ask the customer", manual web check, competition
- Competition: Thomson Reuters, Bisnode/D&B, Bureau van Dijk, C6 Group
- **Benefit**: customer experience, automation, operational efficiency
- **USP**: world class data with local service layer & support, client relationships





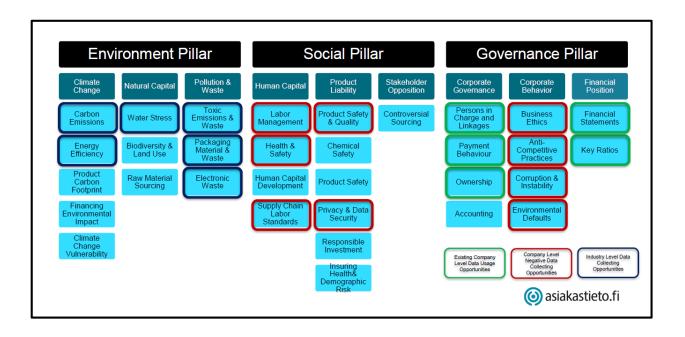
CORPORATE SOCIAL RESPONSIBILITY NEED FOR ESG DATASETS AND SERVICES





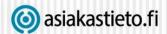








AT DATA LABS Functional and technical platform for iterative developing







- **OPEN**
- **© INTUITIVE**
- **© ITERATIVE**









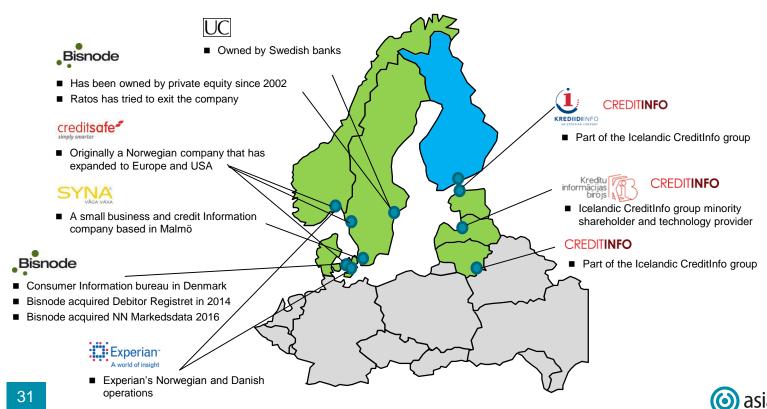








NORDIC CONSOLIDATION LANDSCAPE IN CREDIT INFORMATION



LONG-TERM TARGETS AND GUIDANCE 2016

Financial targets ¹	
Growth	Achieve 5 to 10 percent annual average growth in net sales (Achieve 4 to 9 percent annual average growth in net sales)
Profitability	Maintain profitability level of current services (Maintain EBIT-margin at or around historic levels)
Balance sheet structure	Maintain net debt to EBITDA of less than 3,0x while continuing to maintain an efficient capital structure
Dividend policy	
Dividends	Asiakastieto's dividend policy is to distribute as dividends at least 70 per cent of the Company's profit for the year annually ²
Guidance ³	
Guidance for 2016	Asiakastieto Group expects its net sales growth rate to exceed on annual level the last year's level. Adjusted euro-denominated net operating profit is expected to increase from last year, despite the new rental cost for 2016 caused by the realization of office premises.

(Current guidance in parenthesis)

Note: (1) These targets are based on assumptions that may not prove to be correct and actual results may deviate significantly; (2) Subject to the business development and investment needs of the Company.

Any dividends to be paid in future years, their amount and the time of payment will depend on Asiakastieto's future earnings, financial condition, cash flows, investment needs, solvency and other factors;

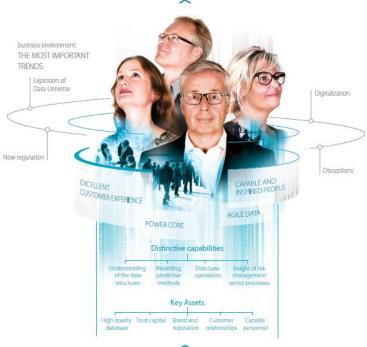
(3) This forward-looking statement is not a guarantee of future performance.





AT Future 2020







Transparency and trust





Questions & Answers



