

CEO Jukka Ruuska 15 February 2019

Asiakastieto Group Plc

FINANCIAL
STATEMENTS
1.1.-31.12.2018



### Content



- → Asiakastieto Group
  - Nordic company with strong local brands
  - Nordic service offering
  - Business areas and Functional units
  - Strategy 2019
- → Highlights of 2018
  - Integration progress
  - Business development
  - Outsourcing of UC Affärsfakta AB
  - Sustainability as a business opportunity
- → Key ratios Q4 / 2018





## Asiakastieto Group

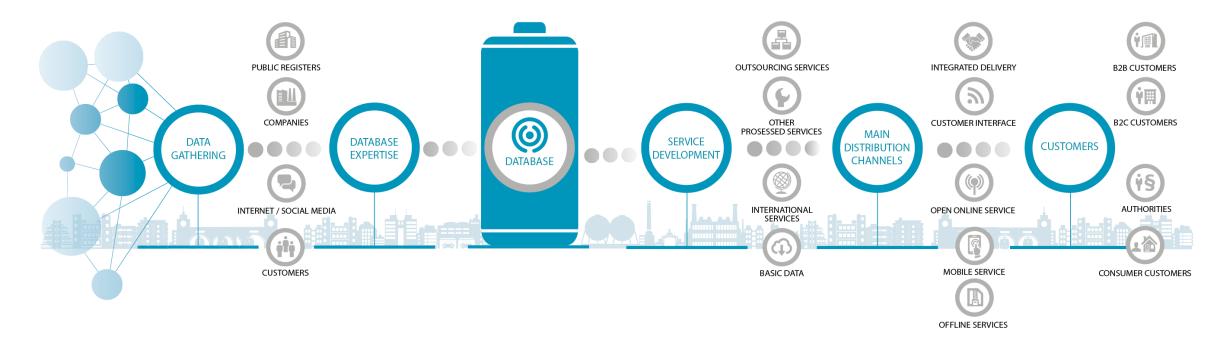


- → A leading business and consumer information service provider in Finland and Sweden
- → Company brands
  - Asiakastieto in Finland
  - UC in Sweden
- → Partners in Nordic region and in Europe
  - Nordic Credit Alliance with Experian Denmark and Norway
  - BIGNet Alliance; network of leading business information partners
- → Listed on Nasdaq Helsinki since March 2015

- → 447 employees at the end of 2018
- → Net sales pro forma 2018 was 134,3 MEUR
- → 70 000 customers within banking, finance, retail, public sector and small companies
- → More than 400 000 consumers (private individuals)

## In the front within digitalization and data innovation





## Key figures pro forma 2018



Group's
Net Sales

134,3
MEUR

Increase in Net Sales (at comparable FX)

7,3
%

Net debt to Adjusted EBITDA

3,3

X

Number of Personnel
447

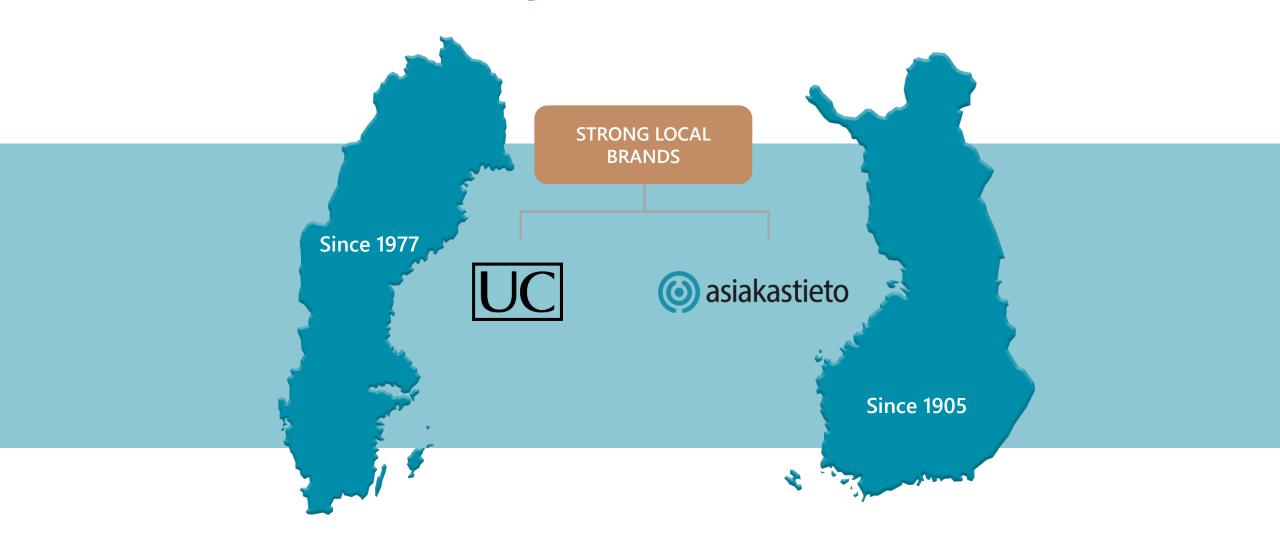
Adjusted EBITDA

42,1
MEUR

Adjusted EBITDA margin 31,3

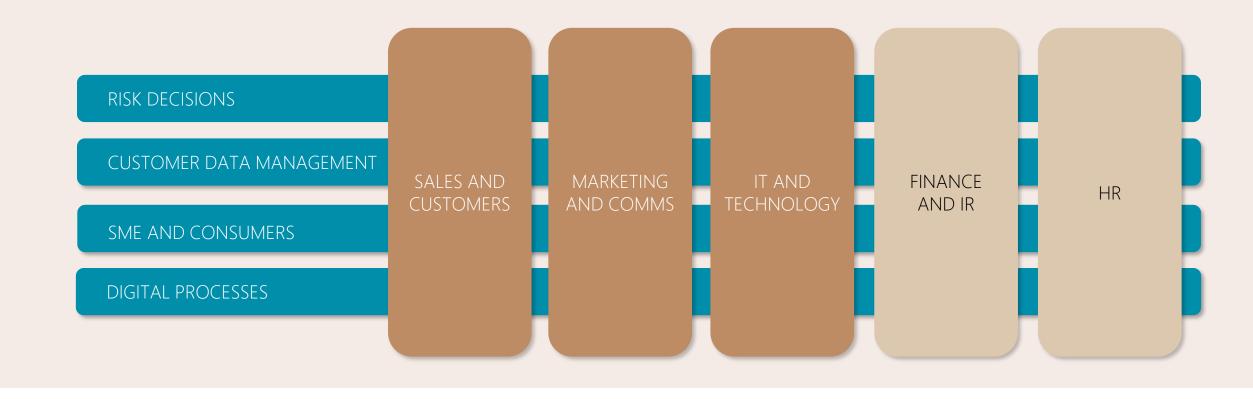
## Asiakastieto Group





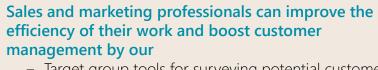
## Business areas and Functional units



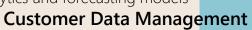


### Net sales by Business areas 2018





- Target group tools for surveying potential customers
- Register updates and maintenance
- Target group extractions
- GDPR Service (outsourcing of customer registers)
- Consumer behaviour analytics and forecasting models



SME and Consumers 21,7%



- Real estate and apartment information
- Information about buildings and their valuation
- Solutions that help customers to automate their collateral management processes.
- For compliance purposes; for example to identify companies' beneficial owners and politically exposed persons.

#### Services for small and micro companies

- Easy to use applications and user interfaces for the evaluation of risks and sales potential
- Acquisition of other relevant information on customers and business partners and proof of own creditworthiness

#### **Services for** consumers

- Help consumers to understand and better manage their finances, while simultaneously protecting them from identity theft and fraud.



- General risk management
  - Credit risk management
  - Financial management
    - Decision making
- Fraud and credit loss prevention
  - Gaining knowledge of and identifying customers

Asiakastieto Group Oyj Part of Asiakastieto Group Plc

**Digital Processes** 

%

5,7%

7,1%

### Strategic themes 2019



PERSONNEL

CUSTOMER FIRST

DEVELOPMENT

We will build our new company culture, using a coaching leadership style and retain personnel and recruit new talents.

By doing this, we create even more **Engaged and competent personnel** and a great Nordic way-of-working.

We need to put our
Customer First to be
able to improve
the customer experience.
We aim to strengthen
even further reliability
as a cornerstone
of our brand.

We strive for a fast

Business

Development

with many new service
launches and to start

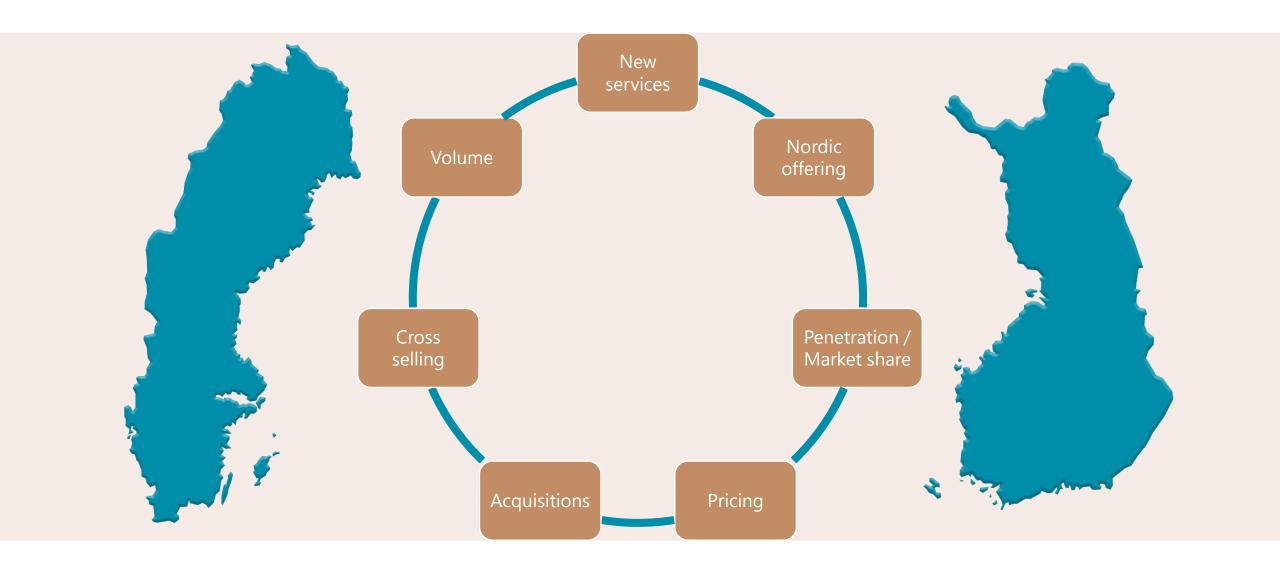
our platform

development.

MISSION: TRUST AND TRANSPARENCY

### **Growth formula**





## Long term financial targets<sup>1</sup>

#### Growth

Achieve 5-10 percent average growth in Net sales.

#### **Profitability**

Achieve a rate of EBITDA growth that exceeds the percentage growth of Net sales.

#### **Balance sheet structure**

Maintain net debt to EBITDA of less than 3x while continuing to maintain an efficient capital structure.

Note: (1) These targets are based on assumptions that may not prove to be correct and actual results may deviate significantly.



## Highlights of 2018



Asiakastieto &UC integration

Business Development Outsourcing of UC Affärsfakta AB

Sustainability as a business opportunity

- Combination 29.6.2018
- Target organisation 1.10.2018
- Launched 19 new services (H2) EXAMPLES:
- Beneficial owner to SE market
- Growth indicator to FI market
- GDPR Service to Nordic market

- Telesales operations
- LOI signed on 16.1.2019

- Trust and transparency
- Services based on reliable data



## Integration achievements



- → Intense integration work
  - Integration plan consists of over 100 roadmaps (including cost synergies, cross border sales, new services, ways of working)
  - Continuous follow up of the progress
- → Nordic organisation in place as of 1 October 2018
  - Integrated matrix organisation with P&L responsibility at Business Areas and strong supporting Functional Units
  - The development of ways of working, organisation and culture continues
- → The first cross border products in Finland and in Sweden (GDPR Service, Housing Valuation)
- → Synergy benefits of EUR 17 million (run rate 2021): We are proceeding according to plan.

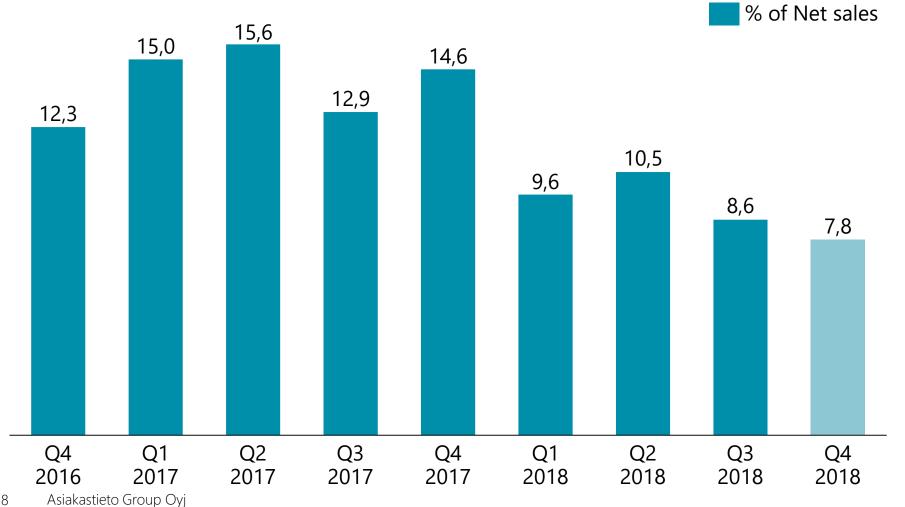


# Business development



### New services share of net sales



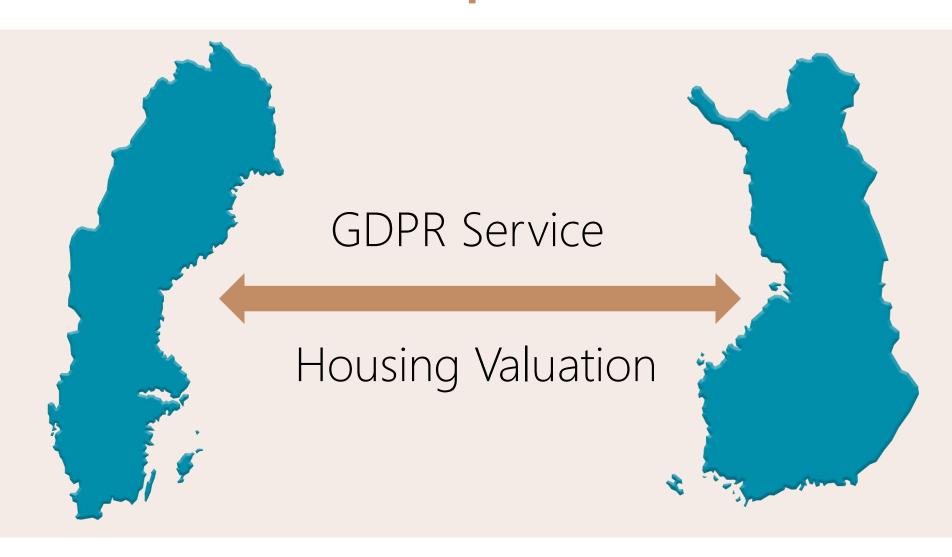


#### **COMMENTS**

- → Q3 / 2018 and Q4 / 2018 with UC AB results consolidated to Asiakastieto Group.
- Share of new services was 7,8 %.
- 11 new services launched during the fourth quarter.

## Nordic service development





## **Growth Indicator - forecast of** growth



- → Classifies companies into five classes based on their growth potential. → The companies in the best
- class are 10x more likely to achieve double digit growth than those in the worst class.
- → Available on all Finnish limited companies – even ones just founded.

#### Growth Indicator supports sales processes

sales targeting tools.

Prospecting

Create a target group with companies more likely to grow The model is available in our

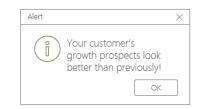
#### On-boarding



Check what is the outlook of vour latest lead

The classification is available on our web portal on every limited company in Finland.

#### Monitoring



Get automatic alerts when your customer's outlooks change With our monitoring service you will be the first to know when something in your customer

portfolio changes.

#### Analysis and Planning



Analyze your whole customer portfolio

The data can easily be merged with your CRM data for instant insiahts.



## Outsourcing of UC Affärsfakta AB



- Asiakastieto will transfer the telesales operations practised by Affärsfakta to the company founded by the unit's current management.
- Outsourcing the telesales operations is a flexible way to increase efficiency and develop these functions
  - LOI signed on 16 January 2019
- Planned to be finalised by the end of Q3 / 2019
- Approximately 120 employees in four locations in Sweden
- Net sales EUR 10 million in 2017



Sustainability as a business opportunity



## Trust and transparency



- → Trust is the foundation of a market economy. Without trust and transparency, the market will not be able to operate quickly and efficiently.
- → The development of trust requires transparency: reliability and availability of information needed for agreements, commerce and crediting.
- → Asiakastieto's mission is to maintain trust in the market, between people and companies.
- → Asiakastieto's products and services make business easier. They promote growth and wellbeing for all people.
- → Sustainability is the foundation of Asiakastieto's existence.

#### SUSTAINABILITY IS OUR BUSINESS

## ESG Report – unique data of companies' backgrounds





#### 

#### Yhteenveto

Ympäristövastuu:		Sosiaalinen vastuu:		Ha∥into ja taustat:	
Т	Positiivinen		Positiivinen		Positiivinen
>	Ei huomautettavaa	>	Ei huomautettavaa		Ei huomautettavaa
Т	Huomautettavaa		Huomautettavaa	>	Huomautettavaa

#### ESG-tiedot

#### Ympäristönvastuun tarkastukset

<b>②</b>	Tuomioistuimien ympäristövastuuseen  iittyvät  angettavat ratkaisut	Ei huomautettavaa	
	Viranomaisten langettamat ympäristövastuuseen liittyvät seuraamus- ja laiminlyöntimaksut	Ei huomautettavaa	
	Ympäristövastuuseen liittyvät sertifikaatit	Ei tiedossa olevaa sertifikaattia	
<b>②</b>	Toimialan ilmanpäästöt	Toimiala on vähäpäästöinen	

#### Sosiaalisen vastuun tarkastukset

	Tuomioistuimien sosiaaliseen vastuuseen liittyvät langettavat ratkaisut	Ei huomautettavaa	
I	Viranomaisten langettamat sosiaalisen vastuun mukaiset seuraamus- ja laiminlyöntimaksut	Ei huomautettavaa	
I	Sosiaaliseen vastuuseen liittyvät sertifikaatit	Ei tiedossa olevaa sertifikaattia	

#### Hyvän hallintotavan mukaiset tarkastukset

8	Hyvään hallintotapaan liittyvät tuomioistuimien langettavat ratkaisut	Vireillä olevia asioita 1	
<b>②</b>	Viranomaisten langettamat hyvään hallintotapaan liittyvät seuraamus- ja laiminlyöntimaksut	Ei huomautettavaa	
<b>②</b>	Hallintotapaan liittyvät sertifikaatit	ISO 9001:2008,Bureau Veritas	
<b>②</b>	Liiketoimintakie  ot	Ei liiketoimintakie toja	

#### Taustatiedot

#### Rekisterimerkinnät

Rekisteri	Huomioitavaa	A kupäivämäärä	Loppupāivämäärä
Kaupparekisterissä		10.11.1961	
<ul> <li>Alv-velvollinen liiketoiminnasta</li> </ul>		01,06,1994	
<ul> <li>Alv-velvollinen kiinteistön käyttöoikeude luovuttamisesta</li> </ul>	n	01.02.1996	
Ennakkoperintärekisterissä	Voimassaolo tarkistettava 28.02.2018	01.03.1995	
Työnantajarekisterissä		01.06.1963	

#### Talous

<b>Ø</b>	Kannattavuus (Sijoitetun pääoman tuotto)	288.2 % (Toimialan mediaani 9 %)	Tiedot vuodelta 2015
8	Maksuvalmius (Current ratio)	0.8 % (Toimialan mediaani 1.6 %)	Tiedot vuodelta 2015
	Vakavaraisuus (Omavaraisuusaste)	18,1 % (Toimialan mediaani 40,3 %)	Tiedot vuodelta 2015
<b>Ø</b>	Maksuhäiriöt ja muut luottotietomerkinnät	Yrityksellä ei ole luottotietomerkintöjä	
8	Tilintarkastajan lausunto	Tilintarkastuskertomusta ei ole ollut käytettävissä.	

#### **USE FOR**

- knowing the customer
- company's own ESG management
- comprehensive risk management
- supply chain management

First ESG Report on private companies. Based on entirely new data streams:

- Criminal judgments
- Penalty payments and negligence fees
- Certificates
- Air pollutants
- Bans on business operations
- · Company's financial situation

Asiakastieto Group Oyj

Part of Asiakastieto Group Plc

## Our services are supporting actions against overindebtedness of consumers



#### **CONSUMER CREDIT INQUIRY SYSTEM**

- → Since 2013 unique data in Finland
- → Types of credit
  - Credit cards
  - Instalment loans
  - Unsecured loans
- → Aims
  - Giving better credit assessments
  - Lowering risk of credit defaults for the creditor
  - Protecting consumer from overindebtedness
- → Data has been part of 4,5 million credit decisions in the last couple of years
- → Participating creditors in total 40 (31.12.2018)
- → Daily updated data

#### **CREDIT REGISTER**

- → Since 1990 unique data in Sweden
- → Types of credit
  - Credit cards
  - Instalment loans
  - Unsecured loans
  - Mortgages
- → Aims
  - Giving better credit assessments
  - Lowering risk of credit defaults for the creditor
  - Protecting consumer from overindebtedness
- → Participating creditors in total 135 (31.12.2018)
- → Daily or monthly updated data





### Overview of Q4 / 2018



EUR million (unless stated otherwise)	Q4 / 2018	Q4 / 2017	FY 2018	FY 2017
Net Sales	35,9	14,6	98,1	56,2
Growth (year-on-year)	146,4 %	15,4 %	74,6 %	14,3 %
Adjusted EBITDA	12,2	5,9	36,1	24,8
Adjusted EBITDA margin	34,0 %	40,8 %	36,8 %	44,2 %
Adjusted EBIT	10,9	5,2	32,0	22,0
Adjusted EBIT margin	30,2 %	35,3 %	32,7 %	39,1 %
New products and services (% of Net Sales)	7,8 %	14,6 %	8,8 %	14,6 %
Value-added services (% of Net Sales)	80,4 %	67,5 %	77,4 %	69,2 %
EBITDA	11,4	5,7	26,7	24,3
EBIT	7,1	4,7	16,7	21,2

#### **COMMENTS**

→ Q4 / 2018 was the second quarter with UC AB results consolidated to Asiakastieto Group.

Asiakastieto Group Oyj

Part of Asiakastieto Group Plc

## Overview of Q4 / 2018 pro forma





EUR million (unless stated otherwise)	Q4 / 2018	Q4 / 2017	FY 2018	FY 2017	
Net Sales	35,9	34,6	134,3	129,6	
Growth (year-on-year)	3,9 %	n/a	3,6 %	n/a	
Adjusted EBITDA	12,2	10,7	42,1	43,1	
Adjusted EBITDA margin	34,0 %	30,8 %	31,3 %	33,2 %	-
Adjusted EBIT	10,9	9,6	37,7	39,6	
Adjusted EBIT margin	30,2 %	27,9 %	28,1 %	30,6 %	
					<u></u>
New products and services (% of Net Sales)	7,8 %	8,2 %	7,8 %	8,3 %	
EBITDA	11,4	9,6	34,8	35,6	
EBIT	7,1	5,7	19,2	20,9	

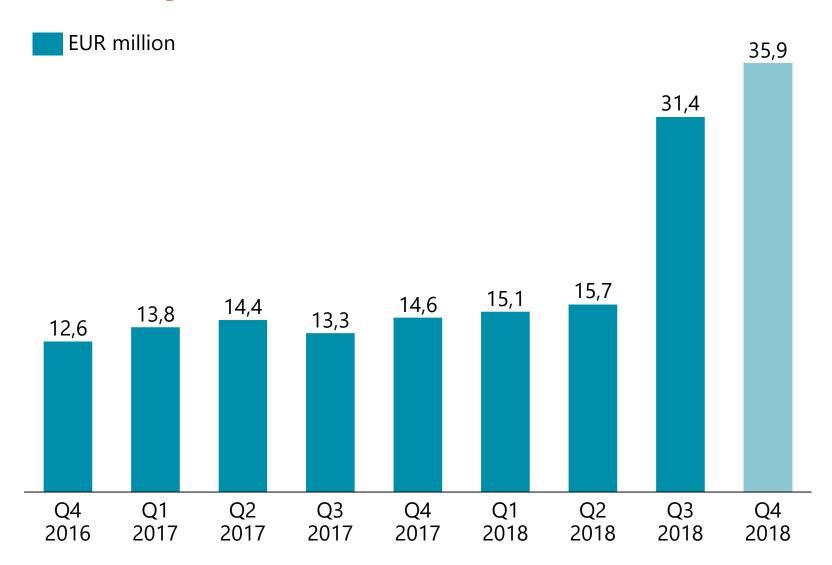
#### COMMENTS

- Net sales growth was +3,9% at reported FX rates and +7,1 % at comparable FX rates.
- Adjusted EBITDA increased by +14,7 % (+17,4 % at comparable FX rates).
- Adjusted EBITDA margin impacted by good development in net sales, lower than planned personnel expenses and impact of the synergy actions.

Asiakastieto Group Oyj

## Quarterly net sales





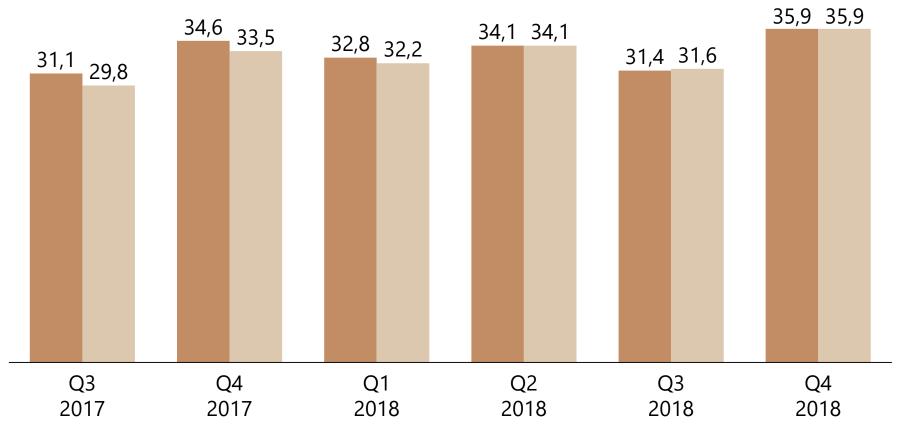
#### COMMENTS

→ Q3 / 2018 and Q4 / 2018 with UC AB results consolidated to Asiakastieto Group.

## Quarterly net sales pro forma



- Net sales at reported FX, EUR million
- Net sales at constant FX, EUR million

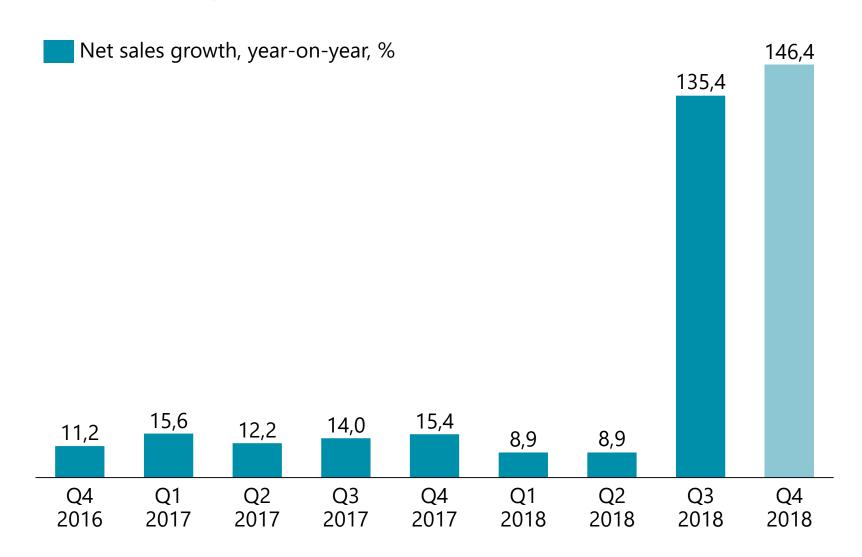


#### **COMMENTS**

→ Net sales growth Q4 / 2018 was +3,9 % at reported FX rates and +7,1 % at comparable FX rates.

## Net sales growth



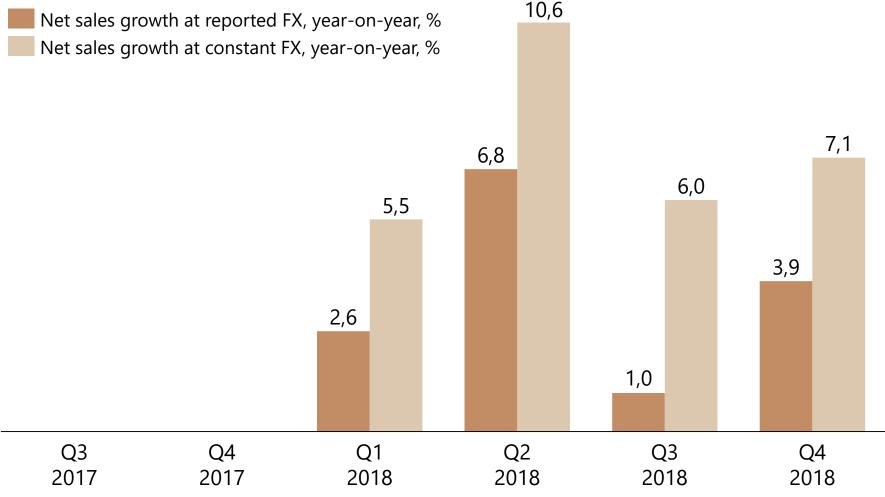


#### **COMMENTS**

→ Q3 / 2018 and Q4 / 2018 with UC AB results consolidated to Asiakastieto Group.

## Net sales growth pro forma





#### COMMENTS

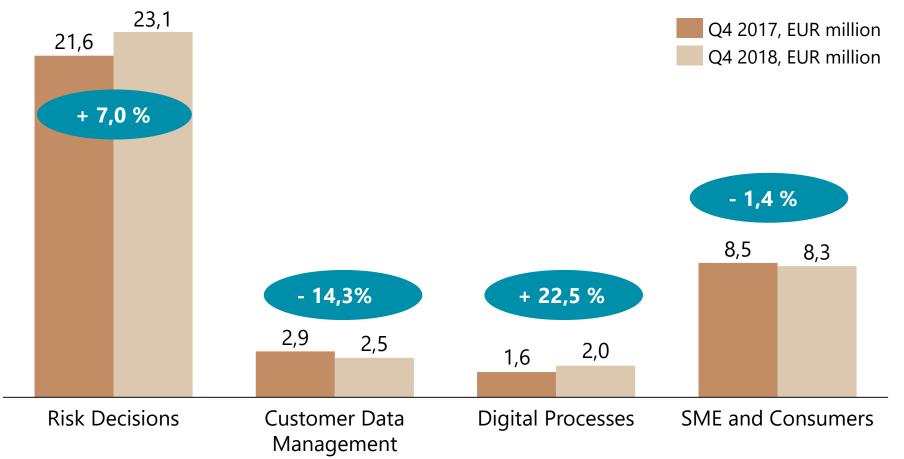
- FX comparable growth rate 7,1 %.
- Growth driven by Risk Decisions consumer risk management solutions as well as new services.

## Revenue by product area pro forma



#### **COMMENTS**

 Reported net sales growth negatively impacted by FX rate changes.

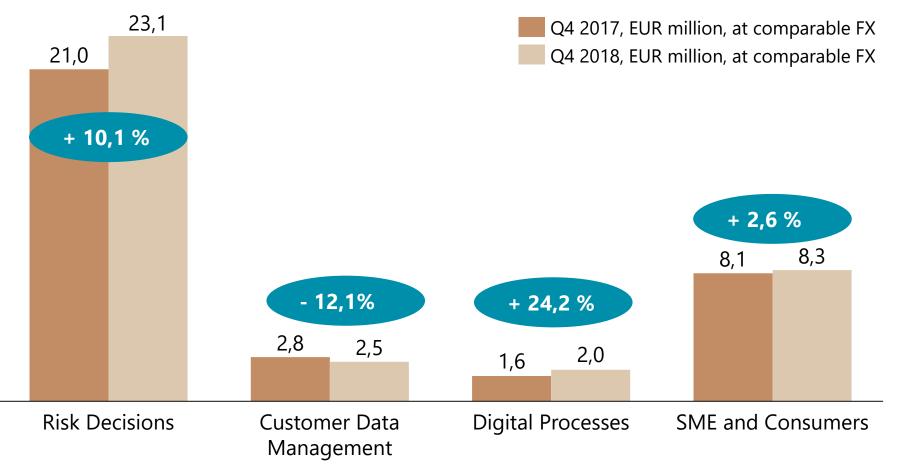


## Revenue by product area pro forma



#### **COMMENTS**

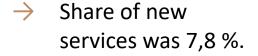
- Risk Decisions growth driven by consumer risk management solutions.
- Customer Data
   Management decreasing
   is a result of disposed of activities.
- → Digital Processes growth driven by the launch of Tambur (in Q2/18) as well as demand in compliance services.
- → SME and Consumers growth impacted by service packages for the SME segment in Finland and good development of online consumer services in Sweden.



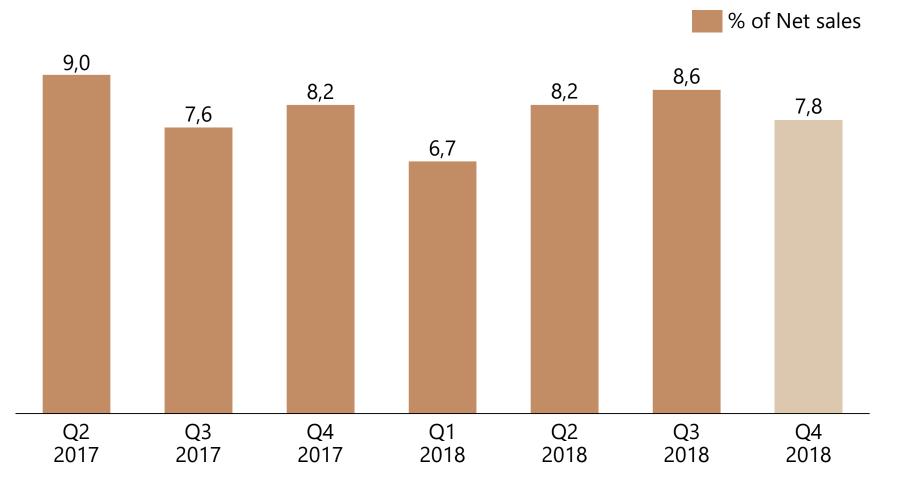
## New services share of net sales pro forma



#### **COMMENTS**

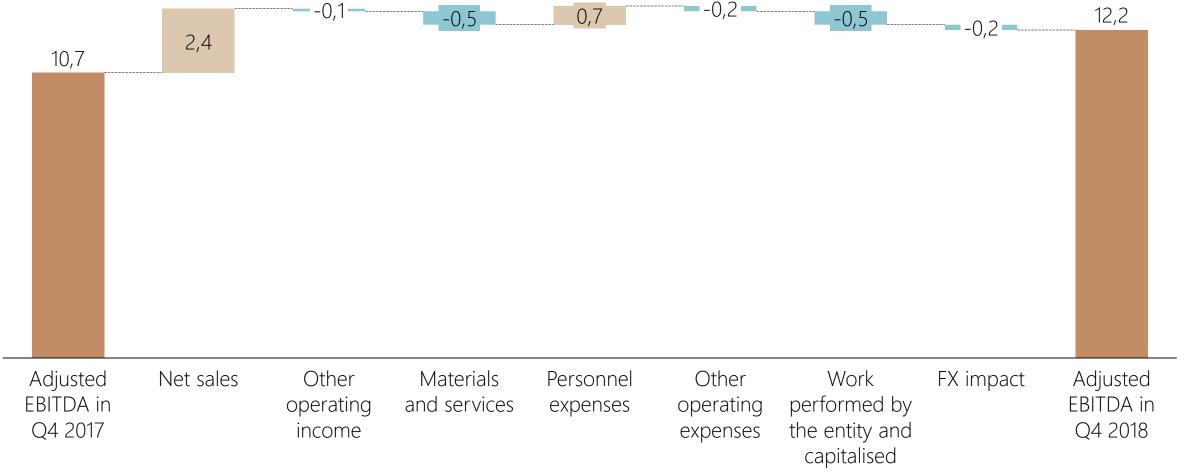


11 new services
 launched during
 the fourth quarter.



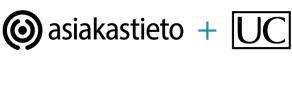
## Adjusted EBITDA increase 14,7 % pro forma

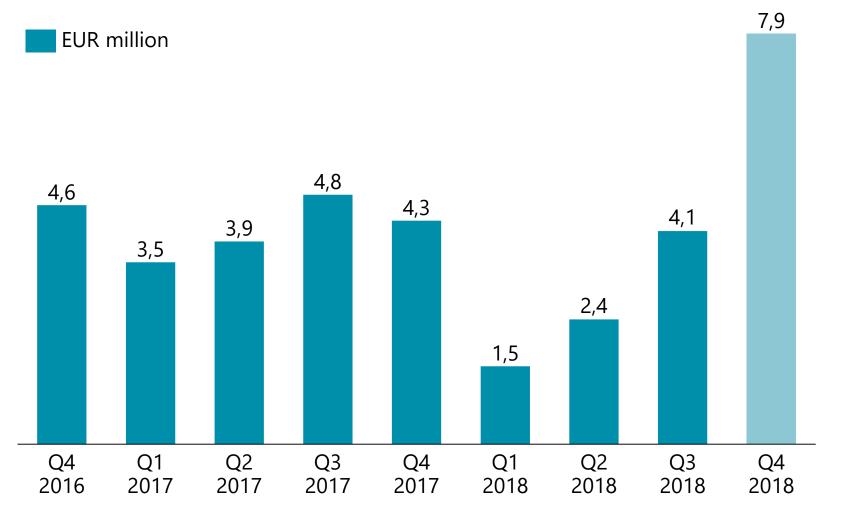




### Free cash flow







#### **COMMENTS**

M&A and integration related non-recurring expenses impacted the free cash flow by EUR -2,6 million.

## **Key indicators**



EUR million (unless stated otherwise)	Q4 / 2018	Q4 / 2017	FY 2018	FY 2017
Net debt	137,0	50,9	137,0	50,9
Net debt / adjusted EBITDA	pro forma 3,3*)	2,1	pro forma 3,3	2,1
Gearing, %	42,6	63,0	42,6	63,0
Equity ratio, %	59,6	51,0	59,6	51,0
Free cash flow	7,9	4,3	15,9	16,5
Cash conversion, %	69,4	76,1	59,6	68,0
Gross investments	1,8	1,7	5,6	4,3

<sup>\*)</sup> Net debt to adjusted EBITDA calculated by dividing net debt by LTM pro forma adjusted EBITDA

#### **COMMENTS**

- Cash position of EUR33,2 million.
- → Net debt / adjusted EBITDA at 3,3x \*.
- Free cash flow containing a EUR -2,6 million (EUR -0,1 million) impact from items affecting comparability mainly related to M&A and integration costs of UC combination.
- Gross investments
   EUR 1,8 million (EUR
   1,7 million).

### **Guidance 2019**



Guidance <sup>1</sup>	
Guidance 29 June 2018	Asiakastieto expects its operating environment to remain stable in 2018 in its key markets in Finland and Sweden, and that it is able to initiate actions in the second half of the financial year to start to realise synergy benefits from the combination with UC AB.
Net sales	Asiakastieto Group expects its Net sales growth in 2019 to be in the middle of the range of its long-term target (5–10 %) or slightly below it compared to the previous year's pro forma Net sales.
EBITDA	Asiakastieto Group expects its adjusted EBITDA, excluding the effect of IFRS 16 transition, to grow in 2019 at a percentage rate that exceeds the rate of net sales growth compared to the previous year's pro forma adjusted EBITDA.
Capital expenditure	Asiakastieto Group expects its capitalised product development and software expenses in 2019 to exceed the previous year's level on a pro forma basis.
Dividend policy <sup>2</sup>	
Dividends	The Company's dividend policy is to distribute as dividends at least 70 per cent of the Company's net profit, whilst, taking into consideration the business development and investment needs of the Group. Any dividends to be paid in future years, their amount and the time of payment will depend on Asiakastieto Group's future earnings, financial condition, cash flows, investment needs, solvency and other factors.

Note: (1) This forward-looking statement is not a guarantee of future performance; (2) Subject to the business development and investment needs of the Company. Any dividends to be paid in future years, their amount and the time of payment will depend on Asiakastieto's future earnings, financial condition, cash flows, investment needs, solvency and other factors.



### Q4 2018 Income statement



EUR million	Q4 / 2018	Q4 / 2017	FY 2018	FY 2017
Net sales	35,9	14,6	98,1	56,2
Other operating income	0,0	0,1	0,1	0,2
Materials and services	-6,0	-3,0	-18,3	-12,0
Personnel expenses	-10,0	-3,6	-26,8	-12,6
Other operating expenses	-9,1	-2,8	-28,0	-8,8
Work performed by the entity and capitalised	0,5	0,3	1,6	1,3
Depreciation and amortisation	-4,3	-0,9	-10,0	-3,1
Operating profit	7,1	4,7	16,7	21,2
Finance income and expenses	-0,8	-0,3	-2,2	-1,1
Result before income tax	6,3	4,5	14,6	20,2
Income tax expense	-1,4	-1,0	3,6	-4,1
Result for the period	4,9	3,5	11,0	16,0
Earnings per share attributable to the owners of the parent during the perio				
Basic earnings per share (EUR)	0,21	0,23	0,56	1,06
Diluted earnings per share (EUR)	0,21	0,23	0,56	1,06

## Income statement pro forma



EUR million	Q4 / 2018	Q4 / 2017	FY 2018	FY 2017
Net sales	35,9	34,6	134,3	129,6
Other operating income	0,0	0,1	0,1	0,4
Materials and services	-5,9	-5,5	-22,8	-21,3
Personnel expenses	-10,0	-10,9	-40,7	-39,1
Other operating expenses	-9,1	-9,6	-38,2	-37,6
Work performed by the entity and capitalised	0,5	1,0	2,0	3,7
Depreciation and amortisation	-4,3	-3,8	-15,5	-14,6
Operating profit	7,1	5,7	19,2	20,9
Finance income and expenses	-0,8	-0,7	-3,1	-3,0
Result before income tax	6,3	5,0	16,2	18,0
Income tax expense	-1,4	-1,1	-3,3	-4,5
Result for the period	4,9	3,9	12,9	13,4
Earnings per share attributable to the owners of the parent during	the period:			
Basic earnings per share (EUR)	0,21	0,16	0,54	0,56
Diluted earnings per share (EUR)	0,21	0,16	0,54	0,56
Comparable earnings per share (EUR)	0,30	0,26	0,90	0,93

### Q4 2018 Cash flow



EUR million	Q4 / 2018	Q4 / 2017	FY 2018	FY 2017
Cash flows from operating activities				
Net cash from operating activities	8,2	5,8	19,6	19,9
Cash flows from investing activities				
Net cash used in investing activities	-1,7	-7,7	-91,0	-10,0
Cash flows from financing activities				
Net cash used in financing activities	-0,4	0,0	85,2	-13,6
Cash and cash equivalents at beginning of the period	27,0	21,0	19,0	22,6
Cash and cash equivalents at end of the period	33,2	19,0	33,2	19,0

Asiakastieto Group Oyj

Part of Asiakastieto Group Plc



#### Further information:

Antti Kauppila CFO +358 44 066 3925 antti.kauppila@asiakastieto.fi

Pia Katila Investor Relations +358 50 347 0473 pia.katila@asiakastieto.fi

