



Governance

Corporate Governance Statement 2025

Enento Group Plc (the "Company" or "Enento") is a Finnish public limited liability company. The parent company of the Group is Enento Group Plc, the domicile is Helsinki, Finland. The shares of the Company are listed on Nasdaq Helsinki Ltd starting from 31 March 2015.

The Company's governance is subject to the Finnish Companies Act, the Finnish Securities Markets Act, the Accounting Act, the rules of Nasdaq Helsinki Ltd as well as the Company's Articles of Association. In addition, Enento complies fully with the Finnish Corporate Governance Code issued by the Securities Market Association in 2025 (the "CG Code"). The CG Code is available at www.cgfinland.fi.

This Company's Corporate Governance Statement is published separately from the Board of Directors' report.

The Company's governance is organised through the General Meeting, the Board of Directors and the Chief Executive Officer. Further, the Company has an Executive Management Team led by the Chief Executive Officer.

GENERAL MEETING

The General Meeting is Enento's highest decision-making body, which normally convenes once a year. Its tasks and procedures are defined in the Finnish Companies' Act and the Company's Articles of Association. Certain important matters, such as amending the Articles of Association, approval of the financial statements, approval of the dividend, election of the members of the Board of Directors and the auditors fall within the sole jurisdiction of the General Meeting.

The General Meeting is convened by the Board of Directors. The Annual General Meeting shall be held within six (6) months of the end of the financial year. An Extraordinary General Meeting shall be held whenever the Board of Directors deems necessary, the auditor of the

Company or shareholders with at least 10% of the shares so demand in writing in order to deal with a given matter, or if this is otherwise required by law.

The General Meeting handles the matters presented on the agenda by the Board of Directors. According to the Finnish Companies Act, a shareholder may also request that his/her proposal be handled at the next General Meeting. Such a request shall be made in writing to the Company's Board of Directors at the latest on the date specified by the Company on its website. This date shall be published no later than by the end of the financial period preceding the general meeting. The request is always deemed to be on time, if the Board of Directors has been notified of the request no later than four weeks before the delivery of the notice of the General Meeting.

According to the Company's Articles of Association, notices of the General Meetings shall be published on the Company's website no more than three months before the record date pursuant to the Limited Liability Companies Act (eight working days before the General Meeting) and at the latest three weeks before the General Meeting, however, always at least nine days before the said record date. In addition, the Board of Directors may decide to publish the notice in full or in part in an alternative manner as it deems appropriate. The notice shall contain information on the Member of the Board of Directors, their remuneration, the matters to be handled at the General Meeting and other information required under the Companies Act and the CG Code.

The notice of the General Meeting, documents to be submitted to the General Meeting (e.g. financial statements, report by the Board of Directors, auditor's report) and the resolution proposals to the General Meeting are made available on the Company's website at least three weeks before the General Meeting.

The minutes of the General Meeting are published on the Company's website within two weeks after the General Meeting. In addition, the decisions of the General Meeting are also published by means of a stock exchange release immediately after the General Meeting. The documents related to the General Meeting are available on the Company's website at least for a period of three months after the General Meeting.

Shareholders may attend a General Meeting either in person or by proxy. Notification regarding the attendance to a meeting must be made by the date mentioned in the notice to the General Meeting.

Only shareholders, who are registered in Enento's shareholders' register maintained by Euroclear Finland Ltd on the record date (i.e. eight working days before the General Meeting) are entitled to attend a General Meeting. Holders of nominee registered shares may be registered temporarily in said shareholders' register and therefore, they are advised to request from their custodian banks necessary instructions regarding such temporary registration and the issuing of proxy documents. A proxy representative shall produce a dated proxy document or otherwise in a reliable manner demonstrate his/her right to represent the shareholder.

The Board of Directors may decide that the shareholders may participate in the General Meeting by post or telecommunications or by other technical means.

Enento has one series of shares. Each share has one vote in all matters dealt with by a General Meeting. A shareholder shall have the right to vote at the General Meeting, if he/she has registered to participate in the meeting by the date specified in the notice to the General Meeting, which date shall not be earlier than ten days before the meeting. A shareholder may at the General Meeting vote with different shares in a different manner and a shareholder may also vote with only part

of his/her shares. The Articles of Association of Enento include no redemption clauses or voting limitations.

Most resolutions by the General Meeting require a simple majority of the votes cast at the meeting. In an election, the person receiving the highest number of votes shall be deemed elected. The General Meeting may, however, prior to an election, decide that to be elected, a person shall receive more than half of the votes cast. However, there are several matters, which according to the Companies Act require a two-thirds majority of the votes cast and of the shares represented at the meeting.

All Members of the Board of Directors, the auditor and CEO shall attend the General Meeting.

The Annual General Meeting was held on 24 March 2025.

SHAREHOLDERS' NOMINATION BOARD

Based on the proposal by the Board of Directors, the sole shareholder of the Company resolved on 10 March 2015 to establish a Shareholders' Nomination Board for an indefinite period to prepare proposals to the Annual General Meeting for the election and remuneration of the members of the Board of Directors and the remuneration of the Board Committees and the Nomination Board. According to the Charter of the Shareholders' Nomination Board, it shall comprise representatives of the Company's three largest shareholders who, on 30 September preceding the next Annual General Meeting, hold the largest number of votes calculated of all shares in the Company and, in addition, of the Chairperson of the Board of Directors as expert member.

The right to nominate the shareholder representatives lies with those three shareholders whose share of all the voting rights in the Company is on 30 September preceding the next Annual General Meeting the largest on the basis of the shareholders' register of the Company held by Euroclear Finland Ltd. However, holdings by a shareholder who, under the Finnish Securities Market Act, has the obligation to disclose its shareholdings (flagging obligation) that are divided into several

funds or registers, will be summed up when calculating the share of all the voting rights, provided that such shareholder presents a written request to that effect to the Chairperson of the Company's Board of Directors no later than on 29 September preceding the next Annual General Meeting.

The aforementioned shareholders appoint, in accordance with the Charter of the Nomination Board, from the request of the Chairperson of the Company's Board of Directors their representatives to the Nomination Board after 30 September.

Shareholders' Nomination Board submits its proposal to the Board of Directors of the Company at the latest on 31 January preceding the next Annual General Meeting. Shareholders' Nomination Board reviews its performance and procedures once a year and gives out a report of its actions annually. The report is published in the Corporate Governance Statement.

PRINCIPLES CONCERNING THE DIVERSITY OF THE BOARD OF DIRECTORS

The Company has defined the principles concerning the diversity of the Board of Directors in the following way:

In Enento Group Plc, the proposal concerning the composition of the Board of Directors is prepared and made to the Annual general Meeting by the Shareholders' Nomination Board, which consists of the representatives of the Company's three largest shareholders and of the chairperson of the Board of Directors as expert member. When making their proposal for the composition of the Board of Directors, the Shareholders' Nomination Board applies these diversity principles defined by the Company or the assessment of diversity.

Diversity of the Board of Directors supports the development of the Company's business and the achievement of strategic objectives as well as the promoting of customer insight. The complementing expertise of the members and experience in the lines of business essential for the Company (financing, commerce, information technology) are

considered important. From the point of view of diversity, experience in international operational environment and international representation are considered essential. The objective is that both genders be represented in the Board of Directors. Long-term needs and adequate turnover shall be taken into account when electing the members of the Board of Directors.

REALIZATION OF DIVERSITY OF THE BOARD OF DIRECTORS

At the moment (2025), the Company's Board of Directors consists of eight members, three of whom are foreign nationals. The members are experienced in Board duties in various types of companies. Of the members of the Board of Directors, one person was nominated in the general meeting in 2019. One person has been nominated by the general meeting in 2021, one in 2023 and 2024, whereas four members were nominated in 2025. Both genders are represented in the Company's Board of Directors.

These principles and the realization of diversity are presented as part of the Company's corporate governance.

REPORT OF THE ACTIONS OF THE SHAREHOLDERS' NOMINATION BOARD IN 2025

GENERAL

The Company's sole shareholder (before the Company's listing on the stock exchange) decided on 10 March 2015 to found the Shareholders' Nomination Board to prepare the proposals to the Annual General Meeting for the selection and remuneration of Board members and the remuneration of the Board committees and the Nomination Board. The term of the Nomination Board is until next Annual General Meeting.

The three largest shareholders according to the share register at 30 September 2025 were Otava Oy, Skandinaviska Enskilda Banken Ab (publ.) and Long Path Partners.

The companies appointed Alexander Lindholm (Otava Oy), Jonas Söderberg (Skandinaviska Enskilda Banken AB (publ)) and Ted Keith (Long Path Partners) as members of the Nomination Board. Veli-Matti Mattila is an expert member of the Nomination Board as the Chairperson of the Board of Directors.

PERSONAL DETAILS ON THE SHAREHOLDERS NOMINATION BOARD MEMBERS ARE SET FORTH IN THE TABLE BELOW:

Name	Occupation
Lindholm Alexander	Otava Oy, CEO
Söderberg Jonas	Skandinaviska Enskilda Banken AB (publ), Chief of Staff
Keith Ted	Long Path Partners, Partner and Portfolio Manager

The Board elected Alexander Lindholm as Chairperson. The Board assembled four times between November 2025 and January 2026. All members of the Nomination Board participated to these meetings.

SHAREHOLDERS' NOMINATION BOARD'S PROPOSAL TO ANNUAL GENERAL MEETING 2026

The Nomination Board proposes that the number of Board members be eight.

The Board proposes that Erik Forsberg, Nora Kerppola, Markus Ehrnrooth, Veli-Matti Mattila, Petra Ålund, Paul Randall and Kalle Alppi be re-elected as members of the Board of Directors.

The Board proposes that Martina Neumayr be elected as a new member of Board of Directors.

The Board proposes that Veli-Matti Mattila is elected as the Chairperson of the Board.

The Board proposes that the remuneration payable to the Board of Directors Chairperson be EUR 105 000 per year and to other Board

members EUR 42 000 per year. An attendance fee of 525 euros shall be paid per Board of Directors meeting.

The chairpersons of Board of Directors committees shall be paid an attendance fee of EUR 525 and the committee members shall be paid an attendance fee of EUR 420 per committee meeting.

The Board proposes that no remuneration will be paid to the Nomination Board members.

The Board proposes that reasonable travelling expenses for the attendance to the meetings shall be paid to members.

The Board proposes that the aforementioned proposed remuneration will become effective immediately after the next Annual General Meeting of the Company.

BOARD OF DIRECTORS

The Board's role is to manage the Company's business in the best possible way and in their work protect the interests of the Company and its shareholders. In accordance with the Articles of Association of Enento, the Board of Directors shall consist of a minimum of four (4) and a maximum of eight (8) members elected by the General Meeting. The members of the Board of Directors shall be appointed for one year at a time. The Shareholders' Nomination Board prepares a proposal on the composition of the Board to the Annual General Meeting for its decision.

Enento's Board members shall be professionally competent and as a group have sufficient knowledge of and competence, inter alia, in the Company's field of business and markets. A new Member of the Board must have induction of the activities. The majority of the directors shall be independent of the Company. In addition, at least two of the directors, representing the aforementioned majority, shall be independent of significant shareholders of the Company. Independency from the Company is determined based on the fact whether a person

has been employed by any of the Enento Group companies within the last 5 years. Independency from the major shareholders is determined for example based on the fact whether a person has either directly or through controlling interest company owned Enento's shares during the last year or whether the person has an employment relationship or service contract with significant shareholder.

The Board has general authority to decide on and act in any matters not reserved by law or under the provisions of the Articles of Association to any other governing body of the Company. The Board of Directors is responsible for the management of the Company and its business operations. Additionally, the Board is responsible for the appropriate arrangement of the bookkeeping and financial administration.

The operating principles and main duties of the Board of Directors have been defined in the Charter for the Board of Directors and include, among other things, to:

- establish business objectives and strategy,
- appoint, continuously evaluate and, if required, remove the CEO from office,
- ensure that there are effective systems in place for monitoring and controlling the Group's operations and financial position compared to its stated objectives,
- ensure that there is satisfactory control of the Company's compliance with laws and other regulations applicable to the Company's operations, and
- ensure that the Company's external disclosure of information is marked by openness and is correct, timely, relevant and reliable, by way of, among other things, adopting a disclosure policy.

By the resolution of Annual General Meeting on 24 March 2025, Veli-Matti Mattila, Petra Ålund, Paul Randall, Kalle Alppi, Markus Ehrnrooth, Tiina Kuusisto, Erik Forsberg and Nora Kerppola were appointed as members to the Board of Directors.

Independence of the Board of Directors

Under the Finnish Corporate Governance Code 2025, the majority of directors shall be independent of the Company. In addition, at least two directors of this majority shall be independent of the Company's major shareholders. The Board shall evaluate the independence of directors and report which directors it determines to be independent of the Company and which directors it determines to be independent of major shareholders.

Based on an evaluation by the Board of Directors pursuant to the Finnish Corporate Governance Code, all members of the Company's new Board of Directors are considered to be independent of the Company. In addition, all members of the Board, except for Petra Ålund who has employment relationship with a major shareholder, are independent of the significant shareholders.

The Company is in compliance with recommendation 10 of the Corporate Governance Code 2025.

PERSONAL DETAILS OF THE BOARD MEMBERS:

Name	Year of birth	Position	Education	Occupation	Positions of trust
Mattila Veli-Matti	1961	Chairperson of the Board of Directors (from 24 March 2025)	M.Sc. (Electrical Engineering), MBA	-	Chairperson of the Board of Directors of Orion Oyj
Alppi Kalle	1976	Board member (24 March 2025)	Bachelor (Computer Engineering)	Chief Information Officer at Hiab	Member of board of directors at Bolt.Works
Ehrnrooth Markus	1985	Board member (from 25 March 2024)	M.Sc. (Technology)	CEO of Geveles AB	Vice Chair of the Board of Directors, Baltic Sea Action Group
Forsberg Erik	1971	Board member (from 29 March 2021)	M.Sc. Business and Administration, Stockholm School of Economics	-	Chairman of the Board of Directors: Collectia Group (Care DK Bidco Aps) and Satellite Group (Satellite Midco AB). Member of the Board and Chairman of Audit Committee: Viaplay Group AB, Stillfront Group AB. Member of the Board of Directors: Deltalite AB.
Kerppola Nora	1964	Board member (from 28 March 2023)	MBA, Finance/ International Business	Managing Director of Nordic Investments Group Oy	-
Kuusisto Tiina	1968	Board member (from 28 March 2019)	M.Sc. (Econ.)	Chief Commercial Officer at Kekäle Certified B Corp Oy	-
Randall Paul	1965	Board member (from 24 March 2025)	B.Sc. (Mathematics)	Independent Consultant	-
Ålund Petra	1967	Board member (from 24 March 2025)	M.Sc. (International Economics)	Head of Group Human Resources at SEB	Member of Board of Directors of Addnode Group

3/8 (38 per cent) of the Members of the Board are women at the end of year 2025. The age distribution is 40-64 years. Members present three nationalities and they have gained experience from various industries.

The performance of the Board is evaluated annually. In 2025, the Board evaluated the importance of the matters handled, time allocation in meetings, the frequency and length of the meetings, practicalities of the meetings, the material received by the Board and the material distribution, the role and actions of the Chairman. Some of the Board meetings were kept virtually.

Meetings of the Board of Directors are convened by its Chairperson. The Board of Directors constitutes a quorum when more than half of the members appointed by the General Meeting are present at the meeting. When votes are cast, the majority opinion will be the Board's decision and, in the case of a tie, the Chairperson will have the casting vote.

The Board of Directors is always obliged to act in the Company's interests and in such

a way that its acts or measures are not likely to produce unjustified benefit to any shareholder or other third party at the cost of the Company or another shareholder.

A Board member is disqualified from participating in the handling of a matter pertaining to a contract or other transaction between the Board member and the Company or of such matter where the member is to derive an essential benefit and that benefit may be contrary to the interests of the Company. In principle, a Board member may not participate in the handling of a matter if the Board member is involved in the matter under assessment in another capacity.

The Board of Directors shall convene as frequently as necessary to discharge its responsibilities. The Chief Executive Officer ensures that the Board is provided with sufficient information to assess the operations and financial situation of the group.

The secretary of the Board of Directors is Group General Counsel Panu Pöykkylä.

Board meetings 2025

The Board of Directors convened altogether 13 times during year 2025. Some of the Board meetings were kept virtually. Average attendance was 99 per cent. In addition, the Board made one resolution in accordance with Chapter 6, Section 3 of the Finnish Companies Act without convening a meeting.

Board Committees

The Board annually appoints an Audit Committee and may also appoint other permanent Committees if considered necessary at its organization meeting following the Annual General Meeting. The Board appointed People and Remuneration Committee in its organizational meeting 24 March 2025 to prepare matters related to the remuneration, and appointment of the CEO of Enento Corporation and the Executive Management Team of the Enento Group.

AUDIT COMMITTEE

The Audit Committee consists of at least three (3) members, the majority of which must be independent of the Company. The members shall have the qualifications necessary to perform the responsibilities of the Committee. At least one (1) member shall be independent of the significant shareholders and at least one (1) member shall have expertise specifically in accounting, bookkeeping or auditing. All members of the Committee shall be versed in financial matters.

According to its Charter, the Audit Committee assists the Board in fulfilling its supervisory responsibilities and also prepares certain accounting and auditing matters to be handled by the Board. In addition, the Audit Committee makes recommendations for the election and removal of the external auditors and for their compensation and approves the external auditors' audit plan based on the auditors' proposal. Among its other duties, the Audit Committee reviews and monitors the financial reporting process, the efficiency of the system of internal control and risk management, and the audit process.

Erik Forsberg serves as the Chairperson of the Audit Committee. Kalle Alppi, Paul Randall and Petra Ålund serve as members of the Audit Committee.

Audit Committee convened six times during 2025. Average attendance was 97 per cent.

In the June 2024 Enento Group Board of Directors meeting it was decided that the Audit Committee would take on additional responsibilities related to the upcoming mandatory sustainability reporting. Consequently, the Audit Committee Charter was updated to reflect these new responsibilities. The Audit Committee will be responsible for overseeing the sustainability reporting implementation process and preparing the appointment of the sustainability auditor for the Annual General Meeting (AGM) decision.

In accordance with its financial calendar, the Audit Committee discussed matters relating to internal control and auditing and reviewed the audit plan and remarks from auditing during the financial year. The Audit Committee also reviewed financial actual amounts and forecasts for the financial year, budget for the next financial year and impairment testing.

PEOPLE AND REMUNERATION COMMITTEE

The Board established a People and Remuneration Committee in 2025. The People and Remuneration Committee of the Enento Board supports the Board in relation to nomination and compensation of Enento Group management.

According to the People and Remuneration Committee charter, the committee shall prepare and recommend nomination and remuneration matters for the CEO and Executive Management Team, including proposals on appointments, compensation structures, and variable pay plans, ensuring alignment with the Company's strategic objectives. The Committee shall also monitor and evaluate the effectiveness of management incentive systems, including variable pay plans, to ensure they advance the achievement of the Company's strategic goals and review and prepare succession plans for the CEO and Exec-

utive Management Team, ensuring continuity and readiness for key leadership roles.

People and Remuneration Committee convened three times during 2025. Average attendance was 100 per cent.

ATTENDANCE TO BOARD AND COMMITTEE MEETINGS

Name	Board meeting	Audit committee	People & Remuneration Committee
Mattila Veli-Matti	12/12		3/3
Alppi Kalle	12/12	5/5	
Ehrnrooth Markus	13/13		3/3
Forsberg Erik	13/13	6/6	
Kerppola Nora	13/13		3/3
Kuusisto Tiina	12/13		3/3
Randall Paul	12/12	4/5	
Ålund Petra	12/12	5/5	

CHIEF EXECUTIVE OFFICER

The Chief Executive Officer ("CEO") of Enento is appointed by the Board. The CEO is in charge of the day-to-day management of the Company. The duties of the CEO are governed primarily by the Finnish Companies Act. The CEO leads the operational activities and prepares information and decisions to support the Board and presents his findings at Board meetings.

In accordance with the Finnish Companies Act, the CEO has a right to decide himself on certain urgent matters which otherwise would require a Board decision. CEO of the Company was Jeanette Jäger until her resignation on 31 May 2025. The Board appointed CFO Elina Stråhlman as the Interim CEO of Enento Group until a new CEO would be appointed. The Board started the search for then new CEO immediately and on 26 November 2025 Teppo Paavola was appointed as the new CEO of Enento Group as of 7 January 2026.

EXECUTIVE MANAGEMENT TEAM

The Company had an Executive Management Team at the end of year 2025 consisting of Mikko Karemo, Arto Paukku, Sari Ek-Petroff, Karl-Johan Werner, Gabriella Göransson, Annika Rådeström, Carl Brynielsson, Panu Pökkylä and Elina Stråhlman. The members of the Executive Management Team are appointed by the Board based on a proposal by the CEO. The members of the Executive Management Team report to the CEO.

The Executive Management Team members handle the issues that concern managing of the group in their respective areas and on the basis of the guidance provided by the Board of Directors. The Executive Management Team meets one to two times per month, or as required, and supports the CEO in, for example, the preparation and execution of strategic matters, operating plans, matters of principle and any other significant matters. The Executive Management Team also assists the CEO in ensuring the flow of information and sound internal cooperation.

THE FOLLOWING TABLE PRESENTS DETAILS OF THE EXECUTIVE MANAGEMENT TEAM MEMBERS:

Name	Birth year	Position	Appointed
Jäger Jeanette	1969	CEO (until 31 May 2025)	2021
Stråhlman Elina	1979	CFO, Interim CEO as of 1 June 2025	2019
Brynielsson Carl	1980	Director, Business Insight	2025
Ek-Petroff Sari	1962	Director, HR	2023
Göransson Gabriella	1971	Director, Consumer Insight	2021
Karemo Mikko	1971	Chief Commercial Officer & Deputy CEO	2012
Paukku Arto	1982	Chief Marketing & Customer Officer	2023
Pökkylä Panu	1978	Group General Counsel	2025
Rådeström Annika	1972	CIO	2025
Werner Karl-Johan	1973	Chief Operating Officer, Chief Data & Analytics Officer	2019

BOARD OF DIRECTORS' SHARE OWNERSHIP 31 DECEMBER 2025

Board members	Number of shares
Mattila Veli-Matti , Chairperson of the Board	50 000
Related party's ownership	0
Alppi Kalle	0
Related party's ownership	0
Ehrnrooth Markus	0
Related party's ownership	0
Forsberg Erik	1 500
Related party's ownership	0
Kerppola Nora	14 000
Related party's ownership	0
Kuusisto Tiina	0
Related party's ownership	0
Randall Paul	0
Related party's ownership	0
Ålund Petra	0
Related party's ownership	0
Total	65 500

MANAGEMENT'S SHARE OWNERSHIP 31 DECEMBER 2025

CEO and Executive Management Team	Number of shares
Stråhlman Elina	4 007
Related party's ownership	0
Brynielsson Carl	0
Related party's ownership	0
Ek-Petroff Sari	0
Related party's ownership	0
Göransson Gabriella	1 326
Related party's ownership	0
Karemo Mikko	12 347
Related party's ownership	0
Paukku Arto	820
Related party's ownership	0
Pökkylä Panu	2
Related party's ownership	0
Rådeström Annika	0
Related party's ownership	0
Werner Karl-Johan	3 656
Related party's ownership	0
Total	22 158

AUDITOR

The main function of the statutory audit is to verify that the financial statements provide true, accurate and sufficient information on the Enento Group's performance and financial position for the financial year. The Enento Group's financial year is the calendar year. The auditor's responsibility is to audit the correctness of the Group's accounting in the respective financial year and to provide an auditor's report to the General Meeting. In addition, Finnish law requires that the auditor also monitors the lawfulness of the Company's administration. The auditor reports to the Board of Directors at least once a year.

The Audit Committee prepares a proposal on the appointment of Enento's auditors, which is then presented to the AGM for its decision. The compensation paid to the auditors is decided by the AGM and assessed annually by the Audit Committee.

Pursuant to Article 8 of the Company's Articles of Association, the Company must have one auditor that is a company of public accountants approved by the Central Chamber of Commerce of Finland. The term of the Auditor of the Company shall end at the close of the Annual Meeting following the election.

The Annual General Meeting 24 March 2025 has appointed PricewaterhouseCoopers Oy, Authorised Public Accountants as its auditor. PricewaterhouseCoopers Oy has appointed Mikko Nieminen, Authorised Public Accountant, as the principal responsible auditor.

In 2025, auditor Company was paid EUR 292 thousand for auditing and for other services EUR 22 thousand.

RISK MANAGEMENT AND INTERNAL CONTROL

Risk management

Enento is exposed to a number of risks and uncertainties related to, among other factors, the market conditions, the Company's industry, the Company's strategy, business operations of the Company and financial risks. The materialisation of any such risks could have a material adverse effect on Enento's business, financial condition, results of operations and future prospects.

Enento Group is operating in a regulated business and changes in the applicable regulation may impact on revenue and profit. Such regulation may concern, but are not limited to data protection, credit information as well as lending -related legislation. Any governmental plans that would affect the core business of Enento Group companies may change the competitive landscape and / or otherwise impact Enento's business, revenue and profit. Also, the failure to comply with regulations could have legal consequences and cause reputational harm.

The objective of Risk Management is to secure profitable performance of the Enento Group and to ensure the continuity of the business by executing risk management in a cost-effective and systematic manner in the different functions of the Company. Risk management is part of Enento's strategic and operative planning, daily decision-making process and internal control.

MAIN PRINCIPLES FOR ORGANIZING RISK MANAGEMENT

The Company complies with a policy approved by the Company's Board of Directors for the management of risks. Risk Management covers all activities that are related to the objectives being achievable and consistent with the strategy, to the identification, measuring, assessment, processing, reporting and control of risks and to the reaction to risks.

MAIN FEATURES OF RISK MANAGEMENT PROCESS

In conjunction with the strategy process and annual planning, the Company's CEO and members of the management group evaluate the business risks which may prevent or endanger the achieving of the group's strategic and result objectives. The units provide risk assessments of their own operations for the support of the strategy process. The directors of the units have to provide assessments of the risks of their own area of responsibility and present action plans for the management of risks. Changes taking place in the strategic and operative risks are discussed in the management group.

Enento's CEO reports the identified risks as well as planned and implemented actions for the risk mitigation to the Audit Committee and the Board of Directors. In accordance with the recommendation 26 of the Finnish Corporate Governance Code, the Company shall disclose the major risks and uncertainties that the Board is aware of and the principles along which risk management is organised. The Audit Committee shall assure that the Corporate Governance Statement published by the Company shall contain an appropriate description of the main features of the internal control and risk management systems in relation to the financial reporting process.

The report by the Board of Directors contains an evaluation of the major risks and uncertainties. In addition, the interim reports and financial statements releases shall describe major short-term risks and uncertainties related to the business operations.

Internal control

The objective of the internal control in Enento Group is to ensure that business operations are efficient and profitable, financial reporting is reliable, and that applicable laws and regulations for the Company's business, as well as Company's internal instructions are followed. The specific objective of the internal control over financial reporting is to ensure that interim reports, financial statement releases and other financial reporting made available to the public, and financial state-

ments and annual reports are reliable and are prepared in accordance with the accounting and reporting principles adopted by the Company.

The Audit Committee of Enento is responsible for, according to its working order, the monitoring of the financial statement preparation and financial reporting processes, and it monitors the effectiveness of the Company's internal control and risk management processes.

CEO is operationally responsible for the organization of the internal control. It includes that the Company has designed and implemented adequate internal control mechanisms as stipulated in the operating principles approved by the Board. CEO, supported by the Management Team, is responsible to ensure that the Company operates in accordance with the agreed and defined principles, follows laws and regulations, and reacts towards identified exceptions and takes adequate corrective actions.

The duty of the CFO is to make sure and control that the bookkeeping and financial reporting practices of the group are in accordance with the law and that the financial and management reporting is reliable.

An integral part of the internal control is the document indicating the Company's delegation of authority, as defined by the Board (Delegation of Authority Summary). The guideline defines authorisations of the Board, the CEO and other management team members. The guideline deals with the situations where authorisations may be required for annual financial accounts, budget, remuneration, investments, acquisitions, financing and one-off transactions. Enento Code of Ethics is applicable for all the group employees. It has been published in the Company's intranet and is also introduced to all new employees.

Enento's minimum internal control requirements are aimed at preventing, detecting and correcting material accounting and disclosure errors and irregularities and are performed on all company levels. They include a range of activities such as approvals, authorisations, verifications, reconciliations, reviews of operating performance, the security of assets and the separation of duties as well as general computer controls.

In Finland and Sweden, Enento has also adopted the ISO 9001-based quality system. This describes the Company's principal processes and related controls, by means of which the units can control and develop their process risk management.

GENERAL DESCRIPTION OF INTERNAL CONTROL AND OPERATIONAL PRINCIPLES

Internal control is carried out by the Board of Directors, management and the Company's entire personnel so that it can reasonably be asserted that:

- the operations are functioning, efficient and in compliance with the strategy
- the financial reporting and information given to the management is reliable, sufficient, and timely
- applicable laws and regulations as well as the Company's internal instructions and ethical values are complied with at Enento.

Enento's internal control contain the following structural elements:

- instructions and principles set by the Board of Directors for internal control, risk management and administration
- the implementation and application of instructions and principles under the supervision of the management
- control of the efficiency and functionality of operations as well as the reliability of the financial and management reporting by the financial department
- the Company's risk management process, the purpose of which is to identify, assess and reduce risks threatening the achievement of objectives
- compliance processes, the purpose of which is to ensure that all applicable laws, regulations, internal instructions and ethical values are complied with
- common ethical values and strong internal control culture amongst all employees.

Enento has no specific internal audit organisation. This has been taken into consideration in the content and extent of the annual audit

plan. The Audit Committee of the Board shall, according to its working order, evaluate on a yearly basis whether such function should be established. The Audit Committee may use either internal or external resources to carry out specific internal audit assignments. The Group Finance of the Company monitors adherence of the approval limits as defined in the Delegation of Authority guidelines.

FOCUS AREAS IN 2025 FOR INTERNAL CONTROL DEVELOPMENT

Areas of focus for the internal control in 2025 were to continuously improve the processes and controls and continue to standardize processes and controls in the entire Group.

RELATED PARTY TRANSACTIONS

The Company has procedures in place to identify and define its related parties and assesses and monitors related party transactions to ensure that all conflicts of interest and the Company's decision-making process are appropriately taken into account. The Group's financial management monitors and supervises related party transactions as part of the Company's normal reporting and monitoring procedures and reports to the Board of Directors on regular basis.

The Board of Directors monitors related party transactions on a regular basis. All the material related party transactions that deviate from the company's normal business operations are to be approved by the Board of Directors. Enento has not conducted related party transactions that are material from the perspective of the company and where such transactions deviate from the company's normal business operations or are not made on market or market equivalent terms.

COMPLIANCE WITH LAWS AND REGULATION

It is the policy of Enento to comply throughout the organization with all applicable laws and regulations and to maintain an ethical workplace for its officers and employees as well as an ethical relationship with its customers, suppliers and other business partners.

In its insider administration Enento follows the Guidelines for Insiders issued by Nasdaq Helsinki Ltd complemented by the Company's own Insider Guidelines approved by the Board. The Company maintains the list of persons discharging managerial responsibilities and persons closely associated to them in the SIRE system of Euroclear Finland Ltd. In accordance with MAR regulation persons discharging managerial responsibilities include the members of the Board (and their deputies, if any) and in addition, based on a decision made by Enento's Board of Directors, the CEO, the Deputy CEO and the CFO. Enento has no company-specific permanent insider register. The Company maintains project specific insider registers itself.

According to Enento's Insider Guidelines, persons discharging managerial responsibilities shall always obtain a prior approval for trading in the Company's securities from the Company's Insider Officer. Persons discharging managerial responsibilities may not in any event trade in the Company's securities during the period of 30 days before the publication of the (quarterly) interim report or annual result (Closed Window). According to the Insider Guidelines approved by the Board also the persons who participate in the financial reporting of the Company are concerned by this prohibition to trade during the Closed window.

A project-specific insider register is also maintained when required by law or regulations. Project specific insiders are prohibited from trading in the Company's securities until the termination of the project.

SHAREHOLDERS' AGREEMENT AND ARTICLES OF ASSOCIATION RELATING TO THE CREDIT REGISTER AND THE CREDIT REGISTER INFORMATION

The Company and UC AB's former owners Skandinaviska Enskilda Banken AB (publ), Nordea Bank AB (publ), Svenska Handelsbanken AB (publ), Swedbank AB (publ), Danske Bank A/S Swedish branch and Länsförsäkringar Bank AB (publ) (together, the "Sellers") have entered into a shareholders agreement relating to the governance of UC AB's Credit Register and Credit Register Information, as a company

jointly owned by the Sellers received as part of the acquisition of UC AB a small number of UC AB's Class B shares that grant their holders certain governance related rights. The purpose of these arrangements has been to secure the maintenance of the Credit Register and the management of Credit Register Information provided by the Sellers.

BOARD OF DIRECTORS' REPORT

Board of Directors published on 13 February 2026 its report for financial year 2025. Board of Directors report is published at the same time with Corporate Governance Statement.

Board of Directors 31.12.2025



Veli-Matti Mattila
Chairperson of the Board



Kalle Alppi
Board member



Markus Ehrnrooth
Board member



Erik Forsberg
Board member



Nora Kerppola
Board member



Tiina Kuusisto
Board member



Paul Randall
Board member



Petra Ålund
Board member

The CV information of the members of the Board of Directors is available on Enento's website:

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Executive Management Team 31.12.2025



Elina Stråhlman
Interim CEO*, CFO



Carl Brynielsson
Director, Business Insight



Gabriella Göransson
Director, Consumer Insight



Mikko Karemo
Chief Commercial Officer
& Deputy CEO



Annika Rådeström
CIO



Arto Pauku
Chief Marketing &
Customer Officer



Karl-Johan Werner
Chief Operating Officer,
Chief Data & Analytics
Officer



Sari Ek-Petroff
Director, HR



Panu Pökkylä
Group General Counsel

The CV information of the members of the Group's Executive Management Team is available on Enento's website:

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* Enento Group's CFO Elina Stråhlman served as an interim CEO of Enento Group during 1 June 2025 - 6 January 2026, after Jeanette Jäger left the company. Teppo Paavola started as the new CEO of Enento Group on 7 January 2026.